

Equality and Safety Impact Assessment

The **public sector Equality Duty** (Section 149 of the Equality Act) requires public bodies to have due regard to the need to eliminate discrimination, advance equality of opportunity, and foster good relations between different people carrying out their activities.

The Equality Duty supports good decision making – it encourages public bodies to be more efficient and effective by understanding how different people will be affected by their activities, so that their policies and services are appropriate and accessible to all and meet different people's needs. The Council's Equality and Safety Impact Assessment (ESIA) includes an assessment of the community safety impact assessment to comply with section 17 of the Crime and Disorder Act and will enable the council to better understand the potential impact of the budget proposals and consider mitigating action.

Name or Brief Description of Proposal	Strategic Services Partnership (SSP) – Possible Extension of Contract with Capita on Revised Terms.		
Brief Service Profile (including number of customers)	 The SSP commenced in October 2007. It covers the following service areas: Customer Services: the front line contact with the council's customers through Gateway and the customer service centre, internal post and document management. Human Resources & Payroll: recruitment, payroll, employee relations, health and safety, occupational health, learning & development, and strategy & reward. Property Services: professional consultancy, project management, valuations, managing investments, accommodation strategy, repair and maintenance, highways and bridges, regulatory services and property records. Procurement Services: undertaking procurement projects to source appropriate suppliers able to meet the Council's needs on high value projects. Local Taxation & Benefits: administering the collection of council tax, national non-domestic rates and the calculation and payment of housing and council tax benefits. IT Services: grouped into the four main areas of strategy and planning, service delivery, technical infrastructure and applications development and support. Print Services: providing a one stop shop for all printing and printed related services, including a central photocopying service, finishing and any print related projects. The contract was awarded to Capita for a period of ten years (until September 2017), with the option of a five year extension (until 		
	Deplember 2017, with the option of a five year extension (until		

September 2022). The proposal under consideration includes awarding the five year extension, changes to the services provided and more flexible contract terms (including an overall reduction in cost).

Other than Customer Services and Local Taxes and Benefits, the services provided by the SSP are internal support services.

Customer Services Statistics

Over the twelve months from June 2012 to May 2013 Gateway received 114,000 visits from customers. The biggest proportion were regarding benefits (32%), Council Tax (11%) and Parking (10%).

Over the same period the call centre received 770,000 calls of which 177,000 (23%) were taken by the switchboard and so are directly affected by the automation proposals. Other areas with large call volumes are: Actionline (14%) Children and Families (11%), Council Tax (10%), Benefits (9%), Adult Services (6%).

The council achieved four stars from the Socitm Better Connected Survey which evaluates council web sites on usability. Web site statistics have been somewhat distorted by the impact of the EU Directive on cookies. However Google Analytics shows the number of visitors over the six months to June 2013 as nearly 600,000. On average each visitor made 2.2 visits.

Survey results show that 30% of visitors to the web site visit it at least monthly. 59% of visits are just to find information, but 18% of visits are to undertake a transaction. Satisfaction results are:

Very satisfied	30.2%
Quite satisfied	22.8%
OK	22.4%
Quite dissatisfied	10.9%
Very dissatisfied	13.7%

Summary of Impact and Issues

The main concern is that some people may be prevented or hindered in accessing services because of the changes proposed in Customer Services (i.e. online self-service and the automated switchboard).

The people most likely to be affected are those that are "digitally excluded" through lack of access to the internet or through lack of skills and confidence. Digital exclusion is most likely in the elderly, disabled people and people in poverty. In Southampton the Housing Services tenant feedback questionnaire 2012 showed that 49% of respondents

never use the internet outside of work.

The problem is of course not unique to Southampton and the move to "digital by default" is taking place across national and local government. In particular Universal Credit must be claimed online and initiatives are underway to support people who may have difficulty with this approach.

In one of these the government is investing £50 million in an "assisted digital" project to address digital exclusion. It is aimed both at people without internet access at home and people lacking the skills and/or confidence to use computers. It is likely that a series of partnerships or consortia will form to run the project, involving organisations such as UK Online Centres; Citizens Advice; major high street retailers and digital access charities. A supplier workshop was recently held for potential suppliers.

Southampton City Council has a good record in providing public access to the internet in libraries and is currently providing 169,000 hours of IT access in libraries per year across 11 sites and 159 computers. Over 92% of people in the City live within 1 mile of a library and 100% live within 2 miles. Free public WiFi will also be operational by end July in five main district libraries and Thornhill library.

It is reported by the Libraries Service that the average job search application, form filling activity or subscription takes over 30 minutes of support for a user who is computer able but not skilled and using the system for the first time. For those who have not used a computer it can take 2-3 sessions. Libraries are well placed to provide such support and are contracted to provide support to 200 job seekers on computer skills this year. Additionally UKonline/Tinder Foundation have contracted them to introduce 200 people to computers and support 150 with greater IT skills within the learning centre.

The Libraries Service points out that it is imperative that libraries are involved in early planning stages of initiatives to provide meaningful information on patterns of usage, the non-computer user's experience, support required based on existing initiatives (Universal Job Match, HomeBid, Schools Admissions) and how it can be delivered economically and what training is required. For any initiative to be successful, it needs to take into account the following:

- Library opening hours decreased by 11 % last year and are among the lowest for unitaries in the whole country
- Library staffing has reduced by 36% in the last 5 years.
- The additional time/cost to support further users.

Potential Positive Impacts	For the majority of residents, who already have internet access, this will mean quicker service and better interactions with the council. For those who could use digital public services, but lack skills and confidence, support will be provided thus boosting their knowledge and confidence when using such services again in future. This has the potential to help towards reducing digital exclusion, for example by giving access to other benefits from being online, such as job adverts.
	A recent study by O2's Local Government Practice found that 48% of citizens like to use the internet, mobile apps or social media for essentials like paying for council tax or getting information on local services, however just 7% have used these technologies to communicate with their local authority in the last year – either because they are unavailable or don't provide the information and services they need. The study also noted that smartphone penetration is expected to reach 90% in the next three years.
Responsible Service Manager	Rob Harwood Head of Contract Management
Date	

Approved by Senior Manager	Andy Lowe Head of Finance and IT
Signature	
Date	

Version control

Version	Date	
0.1	5 June 2013	Initial draft provided by Carol Harwood
0.2	16 July 2013	Updated by Paul Medland with statistical information and further detail.

0.3	30 July 2013	Incorporate comments from Carol Harwood. Include information from O2's Digital Community Study.
0.4	6 August 2013	Incorporate comments from Raymond Clowes. Tidy up for publishing on consultation website. Updates following meeting with Spectrum Centre for Independent Living.



Impact Assessment	Details of Impact	Possible Solutions & Mitigating Actions
Age	The proposed changes may make it harder for some older people, who are statistically less likely to go online, to access services. The ONS statistical bulletin shows a	Where the problem is one of access to equipment, information about sites with free access to the internet is already being promoted to all residents (for example in the last City
	high correlation between age and internet use. Almost all people aged 16 to 44 are internet users, but this reduces to just over 30% for those aged 75 and	View). The Council's libraries offer 2 hours free use per day. Support will be given in
	over. The survey of council tenants shows that for this population this trend is even	Gateway to people who need assistance with the self-service terminals.
	more pronounced. 49% of respondents to the survey were aged 66+ which perhaps indicates that the impact on council tenants may well be pronounced than in the general population of Southampton.	The option of telephoning will be available. Also, face-to-face interviews will still be available by appointment on a same day basis to "vulnerable persons", i.e.
	A survey of visitors to the council's web site gave the following age profile: 80 and over	to any customer who is unable (as opposed to unwilling) to use the online processes or other automated processes for self-service;
	50-59 25.9% 40-49 17.1% 30-39 10.6% 18-29 10.1% 17 and under 2.1% Total for 65+ is 20.5%	 where any customer or other person related to their enquiry is facing an imminent threat to their safety (including domestic violence or homelessness); or
	For Gateway the profile is: 75 and over	 where delaying action may otherwise give rise to the customer or other person related to their enquiry facing an increased risk of loss of or damage to personal property or personal injury.
	Total for 65+ is 9.4% For the call centre the profile is:	The consultation process, including the distribution to public contact points of leaflets,
	75 and over 8.3% 65-74 11.6% 55-64 16.5% 45-54 19.3%	will increase awareness of alternatives to online access.
	35-44 19.8% 25-34 18.5% 18-24 5.8%	

	Total for 65+ is 19.9%	
Disability	The proposed changes may make it harder for some people with visual, audio or learning impairments to access services. The ONS statistical bulletin shows that individuals with no disability are over three times more likely to have used the internet than individuals with a disability	The information on the website and phone services will be accessible and the language used to access services will be simple and easy to understand. Where a customer is unable to use the internet or phone options, appointments can be made.
	In Southampton a sample of visitors to the council's web site were asked: "If your use of the internet is impeded please indicate how". The responses indicate that 2.6% of visitors had a vision impairment; 4.0% had mobility difficulties; 1.1% had a cognitive or learning difficulty and 2.6% had a hearing impairment.	The design of Gateway will include self-service terminals which are at wheelchair height. Capita will also engage with representatives of service users who have disabilities when the final Gateway design is being developed.
	Similar questions were asked of users of Gateway and the Call Centre. A similar breakdown by impairment is not available, but 15.7% of visitors to Gateway and 20.4% of callers to the call	or fails to make himself/herself understood, the system will transfer the call to an operator.
	centre responded that they considered themselves to have an impairment. Self-service terminals must be at heights	Floorwalkers will be available to assist customers. They will be trained to identify and approach customers who seem lost or
	that are accessible for all users. The layout and interior design of Gateway	uncertain.
	must meet the needs of people who have impaired vision, mobility difficulties, a hearing impairment or who have cognitive or learning difficulties.	The council uses the Readspeaker speech system or its website so that visitors with visual problems can hear the content of the pages. At the

The automated switchboard may be a barrier for people who do not understand (because of language or learning difficulties) or who cannot make themselves understood by the system.

Some individuals will have difficulty understanding the environment and will not know what to do.

The council uses the Readspeaker speech system on its website so that visitors with visual problems can hear the content of the pages. At the bottom of every page there is a link titled "Listen" which will open up Readspeaker. The web content can then be listened to in whole or part by using the different controls to activate the speech system.

All web content produced by Southampton City Council will conform to W3C/WAI's Web Content Accessibility Guidelines 1.0, Conformance Level AA

wherever possible. New, updated, and existing web content provided for the council's site by third-parties will conform to Conformance Level

Web pages can be made easier to read by magnifying the page (zooming in). Everything on the Web page will be magnified (including text, images, and controls). Zooming will change the magnification of the web site, regardless of the web site's formatting.

The consultation process, including the distribution to public contact points of leaflets, will increase awareness of alternatives to online access.

The option of telephoning will be available. Also, face-to-face interviews will still be available by appointment on a same day basis to "vulnerable persons", i.e.

- to any customer who is unable (as opposed to unwilling) to use the online processes or other automated processes for self-service;
- where any customer or other person related to their enquiry is facing an imminent threat to their safety (including domestic violence or homelessness); or
- where delaying action may otherwise give rise to the customer or other person related to their enquiry facing an increased risk of loss of or damage to personal property or personal injury.

The consultation process, including the distribution to public contact points of leaflets,

		will increase awareness of alternatives to online access.	
Gender Reassignment	The proposed changes should redisproportionately impact in this category.	Not applicable	
Marriage and Civil Partnership	The proposed changes should redisproportionately impact in this category.		Not applicable
Pregnancy and Maternity	The proposed changes should redisproportionately impact in this category.	Not applicable	
Race	The proposed changes may make it harder for people, for whom English is not their first language, to access services. A sample of the visitors to the council's web site were asked to provide their ethnic origin. The results are:		Where the problem is one of access to equipment, information about sites with free access to the internet is already being promoted to all residents (for example in the last City View). The Council's libraries offer 2 hours free use per day.
	White English 81.1% White Irish 1.3% White Northern Irish 0.7% White Scottish 2.4% White Welsh 1.3% White Apy Other White 2.4%		Support will be given in Gateway to people who need assistance with the self-service terminals.
	White Any Other White Background White Total Mixed White and Black Caribbean Mixed White and Black African Mixed White and Asian Mixed Any other mixed background Mixed Total Asian or Asian British Indian Asian or Asian British Pakistani	8.1% 94.9% 0.1% 0.2% 0.5% 0.6% 1.3% 0.8% 0.2%	The information on the website and phone services will be simple and easy to understand. Where a customer is unable to use the internet or phone options, appointments can be made and an interpreter can be booked.
	Asian or Asian British Bangladeshi Asian or Asian British Any other Asian background Asian or Asian British Total Black or Black British Caribbean Black or Black British African Black or Black British Any other	0.1% 0.6% 1.7% 0.4% 0.4% 0.0%	The consultation process, including the distribution to public contact points of leaflets, will increase awareness of alternatives to online access.
	black of Black British Arry other black background Black or Black British Total Chinese Any other ethnic group	0.8% 0.4% 0.9%	The option of telephoning will be available. Also, face-to-face interviews will still be available by appointment on a same day

	For Gateway and the call centre the			basis to "vulnerable persons",		
	results are no	t as detailed:		i.e.		
	White UK		81.7%	- to any customer who is		
	White Other		8.1%	unable (as opposed to		
	Mixed		1.3%	unwilling) to use the online processes or other automated		
	Asian Black		5.7% 2.1%	processes or other automated processes for self-service;		
	Other		1.1%	·		
	(BMEs) made	nority ethnic ind up 12.0% of ca d 33.7% of visit	allers to the	 where any customer or other person related to their enquiry is facing an imminent threat to their safety (including domestic violence or homelessness); or 		
	_	s proportionately more than non-E		 where delaying action may otherwise give rise to the customer or other person related to their enquiry facing an increased risk of loss of or damage to personal property or personal injury. The consultation process, including the distribution to public contact points of leaflets, will increase awareness of alternatives to online access. 		
Religion or Belief	The proposed changes should not disproportionately impact in this category.			Not applicable		
Sex	disproportionately impact in this category for the majority of customers. The gender profile for use of the web site is: Female 55.6% access to equipment information about site access to the interned being promoted to a (for example in the latitude). The Council's			Where the problem is one of access to equipment, information about sites with free access to the internet is already being promoted to all residents (for example in the last City View). The Council's libraries offer 2 hours free use per day.		
	shows the older females (65+) are less likely to use the internet than older males. This is confirmed by deeper analysis of the council's web survey: Gateway to people what assistance with the set terminals. The option of telephon					
				The option of telephoning will be		
		Female	Male	available. Also, face-to-face interviews will still be available		
	80 and over	23%	77%	Interviews will still be available		

	65-79	47%	53%	by appointment on a same day
	60-64	48%	52%	basis to "vulnerable persons",
	50-59	57%	43%	i.e.
	40-49	62%	38%	- to any customer who is
	30-39	58%	42%	unable (as opposed to
	18-29	65%	35%	unwilling) to use the online
	17 and under	70%	30%	processes or other automated
	For Gateway	52.8% of visitors	are male	processes for self-service;
	and 47.2% fe	male. For the call ers are male and	centre	 where any customer or other person related to their enquiry is facing an imminent threat to their safety (including domestic violence or homelessness); or
				- where delaying action may otherwise give rise to the customer or other person related to their enquiry facing an increased risk of loss of or damage to personal property or personal injury.
				The consultation process, including the distribution to public contact points of leaflets, will increase awareness of alternatives to online access.
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Sexual Orientation		I changes should ately impact in thi		Not applicable
Community Safety	• •	I changes should ately impact in thi		Not applicable
Poverty	may spend lo	I changes mean inger on the telephisit Gateway twice intention	hone, e (to	Where the problem is one of access to equipment, information about sites with free access to the internet is already

appointment) and are designed to push them to use the internet. These factors could have a negative impact on people with lower incomes who may not have access to the internet at home and who could struggle to find additional telephone or transport monies. being promoted to all residents (for example in the last City View). The Council's libraries offer 2 hours free use per day.

Support will be given in Gateway to people who need assistance with the self-service terminals.

Where the customer is unable to use the internet then the existing phone and face-to-face options are available, although face-to-face will require an appointment.

The consultation process, including the distribution to public contact points of leaflets, will increase awareness of alternatives to online access.

The option of telephoning will be available. Also, face-to-face interviews will still be available by appointment on a same day basis to "vulnerable persons", i.e.

- to any customer who is unable (as opposed to unwilling) to use the online processes or other automated processes for self-service;
- where any customer or other person related to their enquiry is facing an imminent threat to their safety (including domestic violence or homelessness); or
- where delaying action may otherwise give rise to the customer or other person related to their enquiry facing an increased risk of loss of or damage to personal property or personal injury.

The consultation process,

		including the distribution to public contact points of leaflets, will increase awareness of alternatives to online access.
Other Significant Impacts	Other impacts may be identified by the consultation process – this impact assessment will be updated to reflect these. Impact on advice agencies and libraries as providers of free internet access.	As part of the rollout of the online benefits claim form (which is likely to be the most complex service to be provided online) briefings/training will be offered to advice agencies and library staff so they can assist their clients or customers.